

CURRICULUM VITAE

for

DR. GARRISON WALTERS

Administrative Employment/ Ohio Board of Regents

Senior Vice Chancellor, March, 2007-

Interim Chancellor, March, 2006-March, 2007

Responsible for all aspects of a state higher education agency with a staff of around eighty. Proposed and had accepted by state higher education, political, and business leadership a new approach to budgeting—Compact 2012. Developed and launched a new strategy—“Speed to Scale”—to strengthen and sustain the state’s HBCU, Central State. Continued to lead a project to combine university resources in the northeast region of the state. Engaged staff in working on a new plan to build support for higher education by drawing in community leaders across the state. Spurred development of a new approach to personnel planning.

Vice Chancellor for Academic Affairs and Economic Advancement (previously Academic and Access Programs (May, 1990-) Acting Vice Chancellor (January- May, 1990)

Principal Responsibilities:

Senior academic officer; report to Chancellor. Responsible for a staff of about 15 professionals working on: academic program approval and review at public and independent colleges and universities; workforce training/ adult education; medical and health affairs; research; undergraduate education; economic development; and a range of other academic issues.

Recent Special Projects:

- Principal Investigator/ project initiator on \$23+ million of federal grants (not including state matching monies) in last fifteen years.
- Conceived of and led the planning for a major statewide economic development initiative, the Ohio Plan, that became Ohio’s \$1.6 billion Third Frontier Program.
- Led the group that designed and implemented Ohio’s Third Frontier Network, the nation’s leading superscale broadband network;
- Conceived of and led a group that has secured federal funding for the Third Frontier Network--\$7.55 million to date;
- Initiated concept and led a group that has created a virtual statewide school of computational science;
- Led creation of a Medical Deans initiative to refocus medical/ health education (especially toward primary care);
- Led a review of doctoral and professional programs that resulted in: widespread program restructuring; major changes in state funding policies (including withdrawal of subsidy from many programs), and new quality standards approved by all universities.
- Led an initiative to improve math and science education to the schools, serving as

Principal Investigator/ Project Director for an \$11+ million National Science Foundation grant initially matched almost 2-1 by a new state line item and still in operation with state funds.

- Served as project Director/ Principal Investigator for a \$7 million+ Department of Education GearUp grant to improve access to higher education.
- Created a Research Officers Council charged with developing strategies and overseeing Regents' programs in research.
- Chaired the university-business group that helped convince the Department of Defense to keep the Air Force Institute of Technology at Wright Patterson Air Force base.
- Led the development of a statewide distance/ technology learning system (Ohio Learning Network).
- Worked as a member of a business-led team in Dayton to establish the Wright Brothers Institute, an organization designed to connect the Air Force Research Laboratories with universities and businesses to foster accelerated economic development.
- Conceived of and led a project, the Knowledge Economy Awareness Initiative, that has delivered some 300 presentations to local/ regional community leaders on how to help Ohio compete in the knowledge economy.

Mentoring

Women/minority junior staff starting at the Regents with no previous academic affairs experience have gone on to positions as: dean at a community college; associate dean of a major research university graduate school; program director at a national science organization; and tenured professor/distinguished scholar and teacher at a major research university.

Recent national presentations

- *Doctoral Review in Ohio*, Council of Graduate Schools, San Francisco 1996
- *Doctoral Review in Ohio*, State Higher Education Academic Officers San Diego, 1997
- *Doctoral Review in Ohio*, National Academy of Sciences, Washington, D.C. 1998
- *Assessment and Two-Year Education*, National Council of State Directors of Community Colleges, Seattle 1998
- *Accreditation: A State Perspective*, State Higher Education Academic Officers, Providence 1998
- *Assessing Quality in Doctoral Education*, National Research Council Panel on Research Doctorates, Washington, D.C., 1999
- *Focus on Doctoral Education*, Council of Graduate Schools, Washington, D.C., 1999
- *Building a Statewide Knowledge Economy Awareness Initiative*, State Higher Education Academic Officers, Chicago 2002
- *Building a Statewide Dark Fiber Network*, Educause, Anaheim, 2003
- *Collaboration in Doctoral Education*, State Higher Education Academic Officers, Chicago 2006

Not listed are frequent state presentations, national participation as discussant or commentator, op-eds, appearances in the media, etc. Currently average 2-3 presentations on higher education a month.

Consulting

Most recent includes work as project leader on major reviews for the states of Arkansas, Kentucky, and South Carolina.

Associate Vice Chancellor, Graduate and Special Programs (June, 1988-January, 1990) **Director, Graduate and Special Programs** (May, 1985-June, 1988)

Principal Responsibilities:

- Academic Challenge Program (support for Centers of Excellence at two and four year colleges and universities; added about \$70 million to base budgets).
- Research Challenge Program (incentive support for development of graduate research programs; about \$270 million since 1985).
- Approval of New Graduate Programs (in cooperation with the state's graduate deans).
- Eminent Scholars Program (a program that provided matching support, on a competitive basis, for nine endowed chairs per biennium from 1983-1989; reintroduced for 2000-2001).

Special Projects:

- Led development from design to funding of a statewide computer system (catalog and circulation) for academic library users (OhioLINK--annual funding now ~\$20 million);
- Created a program to increase minority participation in graduate education through a system of early assistantship offers as well as mentoring and support;
- Expansion of a statewide computer network (Ohio Academic Resources Network) to include all public and most independent colleges and universities;
- Led effort that resulted in funding of a capital budget research program that now provides \$10 million/ year in matching for federal proposals and in support of research collaborations.
- Chaired engineering deans working group that led to formation of the Ohio Aerospace Institute.
- Completed policy study of strategies for expanding basic research at universities for newly formed Council on Research and Economic Development.

Administrative Employment/ The Ohio State University**Assistant Dean, College of Humanities**

(February, 1976 - June 1985; Assistant to Dean, June, 1974, January, 1976)

Reported to Dean.

Principal Responsibilities:

Allocation and management of the College's Specials Budget (approximately \$3.2 million in 1984=\$5.6 million in 2002 dollars); included planning and administering the instructional schedule (in an Autumn Quarter, approximately 2,000 sections of 1,000 courses, offered by 14 departments).

Other responsibilities: Curriculum; New Program Development; Research

Foundation Liaison Officer; Part-Time and Evening Programs, Continuing Education; Major Program Advisor/College of the Arts and Sciences; Business, Buildings (4), Space; Affirmative Action; Instructional and Computer Services; Student Council; Publicity and Recruitment; Special Projects: e.g., Remedial English, Individualized Foreign Languages, Outreach to Schools.

Assistant Dean project examples-

- Major restructuring of graduate stipend system.
- Assisted in development and administration of a large scale competency and technology-based instructional program funded by the National Endowment for the Humanities.
- Led development of a Master of Humanities program designed to appeal to adult learners.
- Responsible for a three-building complex during the construction and start up phases.

Special Assistant to Provost, Office of Academic Affairs (September 1973-June 1974;
Administrative Assistant, September 1972-August 1973)

Reported to: Associate Provost for Instruction; Associate Provost for Faculties; Provost.

Major Responsibilities: Part-Time and Evening Programs; Opportunities for Women; Student Evaluation of Teaching; Closed Course Review; Academic Information Systems; Faculty Handbook.

Major Committee Assignments: Affirmative Action Liaison; Computer Assisted Scheduling; Committee on Academic Misconduct; Student Evaluation of Teaching; Committee on Institutional Cooperation (CIC)--Panel on Faculty Evaluation; Evening Programs; Majority Age Change. Staff assistance to: Council of Deans, Council on Academic Affairs.

Honors: Ohio State Nominee for American Council on Education Academic Administration Fellowship Program, 1974-75.

Positions Held Concurrently at Ohio State

Acting Chairman, Department of Slavic & East European Languages & Literatures
(June 1984 - June 1985)

Reported to: Dean, College of Humanities.

Principal responsibilities:

Staffing, budget, promotion and tenure, faculty merit evaluation.

Adjunct Associate Professor, Slavic and East European Languages and Literatures (1978-1994)

Graduate Faculty Status Category II-- included participation in doctoral advising (most recent, 1993).

Department Chair project examples-

- Led faculty in rethinking structure and purpose of undergraduate program.
- Started process for formal review of all graduate students.
- Developed three-year teaching/ research plans for all faculty.

Assistant Director, Center for Slavic and East European Studies (1977-78)

Reported to: Director.

Principal Responsibilities

General administration of a federally-funded area studies center.

Administrative References

- Elaine H. Hairston, Chancellor Emerita, The Ohio Board of Regents.
- Roderick G.W. Chu, Chancellor Emeritus, The Ohio Board of Regents.
- Others available on request.

Academic Background**Universities and Degrees:**

B.A. Boston University, 1967.

M.A. Boston University, 1968.

Ph.D. The Ohio State University, 1972.

Doctoral Dissertation Topic: *Ion C. Brătianu: The Making of a Romanian Nationalist, 1821-1866*. Research completed in Romania, September 1, 1970-October 1, 1971.

Passed General Examinations: 1970: Fields presented for General Examinations:

Major Fields: Eastern Europe; Russia and the Soviet Union;

Minor Fields: Twentieth Century Europe; Nineteenth Century Europe.

Honors, Awards, Professional Activities:

Fulbright Scholarship, 1970-71.

Ohio State University Dissertation Fellowship, 1970-71.

National Defense Foreign Language Fellowship (in Bulgarian), University of Washington, Summer 1972.

Associate of the Russian Research Center, Harvard University, Summer 1976.

Co-organizer, Symposium/Conference on Southeastern Europe in the 1970's (Sponsored by: American Association for Southeast European Studies, Bulgarian Studies Group, Modern Greek Studies Association, Society for Romanian Studies), Columbus, Ohio, April 1977 and April 1981.

Editor, *Society for Romanian Studies Newsletter* (1975-78).

Editor, *American Association for Southeast European Studies Newsletter* (1978-1983).

Associate Editor, *Balkanistica* (1977-79).

Editor, *Balkanistica* (1980-85; *Balkanistica* is a multidisciplinary scholarly journal covering the countries of Southeastern Europe).

Regular service as chairman, discussant or commentator at national and regional meetings in 1970s and early 1980s; also frequent speeches, lectures, service as evaluator or consultant, etc.

Teaching Experience

International Studies 231 (*Eastern Europe Since 1945*) -taught twice yearly, 1975-1985.

Teaching evaluations available from the Center for International Studies, The Ohio State University.

Lecturer in History, 1975.

Teaching Associate at Ohio State, 1968-70, 1971-72. Full responsibility for sections of "Western Civilization in the Nineteenth Century," and "Western Civilization in the Nineteenth and Twentieth Centuries".

French Language Lab Instructor, George Washington University, September 1963-May 1964.

Invited Papers Presented:

"The Romanian Nationalists in Exile," Midwest Slavic Conference, Cleveland, 1975.

"Ion C. Brătianu and the Diplomacy of Romanian Independence," American Association for the Advancement of Slavic Studies, St. Louis, 1976.

"Generational Conflict in the Revolutionary and Post-Revolutionary Periods of Nineteenth Century Romania," American Association for the Advancement of Slavic Studies, St. Louis, 1976.

"Domestic Political Problems and the Romanian War for Independence," American Association for Southeast European Studies, Columbus, 1977.

"The Influence of the Medieval Period on the Ideology of Romanian Nationalism," Midwest Slavic Conference, Ann Arbor, 1977.

"Nationalism and Modernization in Romania, 1878-1918," Conference on Romanian Studies, Madison, 1977.

"The Transylvanian Question and the Romanian Liberal Party, 1848-1918," Midwest Slavic Conference, Bloomington (Indiana), 1978.

"The Future of History in the Balkans" The Balkan Conference, Milwaukee, 1993. Administrative duties have made it necessary for me to decline to present papers at national and international meetings, especially in recent years. Short papers and commentary at smaller meetings are not included.

Publications:

Books: *The Essential Guide to Computing*. Upper Saddle River New Jersey: Prentice Hall, 2001; 499 pages. A trade book, this is an overview of issues in computing and related technologies and is still in print.

http://www.amazon.com/exec/obidos/ASIN/0130194697/o/qid=983241404/sr=8-1/ref=aps_sr_b_1_1/107-3667082-8598124 See especially the review in *Choice*, 2001.

The Other Europe: A History of Eastern Europe to 1945. Syracuse:

Syracuse University Press, 1988; 437 pages; reprinted 1989, 1990, 1992, 1993+. Still in print after nineteen years. Separate edition published by Barnes and Noble, 1991. [Reviews in many journals; e.g. *Foreign Affairs* (Fall, 1988)]. Used as a text by an array of universities, including Stanford and Michigan.

Imi place limba Română, A Romanian Reader (with Rodica C. Botoman and Donald C. Corbin) Columbus, Ohio: Slavica Publishers, 1982.

In preparation: *Eastern Europe since World War II*. A scholarly history; about one fifth complete.

Articles: E. Garrison Walters (with Leon I. Twarog), "Mastery-Based, Self-Paced Instruction in Foreign Languages at Ohio State University," *The Modern Language Journal*, Volume 65, Number 1, Spring 1981, pp. 1-23.

E. Garrison Walters, "The Future of History in the Balkans," in Raju G. C. Thomas and Richard H. Friman, editors, *The South Slav Conflict : history, religion, ethnicity, and nationalism*. New York and London: Garland Publishing Company., 1996

Reviews: In journals specializing in Southeastern Europe. Most recent, a review essay: "Out of the Soviet Shadow: The United States and Eastern Europe." *Diplomatic History*, Vol. 17, No. 1 (Winter 1993), pp. 153- 157.

Languages: Very good reading knowledge of *Romanian* and *French*, and good knowledge of *Bulgarian*; dictionary reading ability in *Russian*, *Hungarian*, and *Albanian*. Also studied Spanish, Latin, and Czech. Good verbal skills in French and Romanian. Speak, read and write all known dialects of Old High Bureaucratic.

Personal

Personal interests include sports cars, martial arts (long time participant and black belt holder in taekwondo), as well as following college and professional football. Completed an international mystery novel in 2006, and have secured an agent who will market it to publishers in 2007. Wrote and published first piece of humor fiction in early 2003 (*Los Angeles Times Magazine*). More essays/short stories and another technology book in the pipeline.